# **Institute of International Education, Inc. and Affiliates**

Consolidated Financial Statements and Supplemental Schedules September 30, 2013 and 2012

## Institute of International Education, Inc. and Affiliates

## **September 30, 2013 and 2012**

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#### **Independent Auditor's Report**

To the Board of Trustees of Institute of International Education, Inc.

We have audited the accompanying consolidated financial statements of Institute of International Education, Inc. and Affiliates ("IIE"), which comprise the consolidated statements of financial position as of September 30, 2013 and 2012, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended.

## Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on the consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to IIE's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of IIE's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Institute of International Education, Inc. and Affiliates at September 30, 2013 and 2012, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## Supplemental Schedules

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The consolidating information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves and other additional procedures, in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole. The consolidating information is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position, results of operations and cash flows of the individual companies and is not a required part of the consolidated financial statements. Accordingly, we do not express an opinion on the financial position, results of operations and cash flows of the individual companies.

## **Other Matters**

As discussed in Note 1 to the financial statements, International Fellowships Fund, Inc. anticipates to make its final grant payments under the agreement with Ford Foundation by September 30, 2014.

January 28, 2014

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## Institute of International Education, Inc. and Affiliates Consolidated Statements of Financial Position September 30, 2013 and 2012

(in thousands)		2013		2012
Assets Cash and cash equivalents Reimbursable expenditures under contracts in progress Contributions receivable, net Investments, at fair value Prepaid expenses and other assets Fixed assets, net	\$	95,384 39,372 1,688 109,205 4,833 17,386	\$	38,090 43,581 4,319 136,196 4,029 20,625
Beneficial interests in perpetual trusts held by third parties  Total assets	\$	3,131 270,999	\$	3,043 249,883
Liabilities and Net Assets Liabilities	Ψ	270,999	Φ	249,663
Payable for investments purchased Grants payable Accounts payable and accrued expenses Sponsored funds received in advance Bonds payable, net Total liabilities	\$	6,127 47,474 71,123 13,069	\$	1 18,996 36,734 52,219 13,498 121,448
Commitments and contingencies  Net assets  Unrestricted  Board designated		11,592		10,582
Undesignated, available for general operations		41,406		28,988
Total unrestricted net assets Temporarily restricted Permanently restricted		52,998 73,551 6,657		39,570 82,296 6,569
Total net assets		133,206		128,435
Total liabilities and net assets	\$	270,999	\$	249,883

## Institute of International Education, Inc. and Affiliates Consolidated Statements of Activities Years Ended September 30, 2013 and 2012

			2012											
	1	emporarily	Perm	anently				Te	mporarily	Permanently				
(in thousands)	Unrestricted	F	Restricted	Res	tricted	Total		restricted	Restricted		Restricted			Total
Revenues														
Sponsored programs	\$ 412,552	\$	-	\$	-	\$ 412,552	\$	339,501	\$	-	\$	-	\$	339,501
Contributions	508		9,117		-	9,625		740		8,220		-		8,960
Net assets released from restrictions	13,607		(13,607)		-	-		20,112		(20,112)		-		-
Investment return	5,457		4,745		88	10,290		6,417		7,891		248		14,556
Publications and Membership fees	730		-		-	730		400		-		-		400
Special events														
Contributions	1,067		-		-	1,067		1,543		-		-		1,543
Direct costs	(164)	_			-	 (164)		(373)				-		(373)
Net revenues from special events	903		-		-	903		1,170		-		-		1,170
Other revenue	1,020		-		-	1,020		345				_		345
Total revenues	434,777		255		88	435,120		368,685		(4,001)		248		364,932
Expenses Program services														
International exchange of students and scholars	321,482		-		-	321,482		259,138		-		-		259,138
Leadership development educational services	59,916		-		-	59,916		54,175		-		-		54,175
Higher education institutional development	11,325		-		-	11,325		10,040		-		-		10,040
Emergency student and scholar assistance	5,303		-		-	5,303		7,854		-		-		7,854
Research and publications	1,179		-		-	1,179		1,048		-		-		1,048
International fellowships program	(3,406)		-		-	(3,406)		4,684		-		-		4,684
Return of sponsor funds		_	9,000		-	 9,000				20,000				20,000
Total program services	395,799		9,000		-	404,799		336,939		20,000		-		356,939
Supporting services														
Management and general	24,972		-		-	24,972		26,999		-		-		26,999
Fund raising	578	_				 578		796						796
Total supporting services	25,550		-		-	25,550		27,795		-		-		27,795
Total expenses	421,349		9,000		-	430,349		364,734		20,000		-		384,734
Increase (decrease) in net assets	13,428		(8,745)		88	4,771		3,951		(24,001)		248		(19,802)
Net assets														
Beginning of year	39,570		82,296		6,569	 128,435		35,619		106,297		6,321		148,237
End of year	\$ 52,998	\$	73,551	\$	6,657	\$ 133,206	\$	39,570	\$	82,296	\$	6,569	\$	128,435

The accompanying notes are an integral part of these consolidated financial statements.

## Institute of International Education, Inc. and Affiliates Consolidated Statements of Functional Expenses Year Ended September 30, 2013

	Program Services											Supporting Services										
(in thousands)		ernational change of idents and Scholars	De Ec	eadership velopment lucational Services	E Ins	Higher ducation stitutional relopment	St	mergency udent and Scholar ssistance		esearch and olications	Fe	ternational ellowships Program		Total Program Services		anagement and General	ı	Fund Raising		Total Supporting Services	-	Total
Grantee expenses																						
Grantee stipends and grants	\$	127,841	\$	38,314	\$	620	\$	191	\$	42	\$	(3,406)	\$	163,602	\$	-	\$	-	\$	-	\$	163,602
Tuition, books and fees		110,751		4,704		222		2,233		-				117,910						-		117,910
Enrichment programs		10,550		6,389		1,395		471		13				18,818						-		18,818
Grantee travel		14,056		2,332		827		348		6				17,569						-		17,569
Grantee health insurance		2,286		6		19		69		-				2,380						-		2,380
Other		13,062		625		532		76		5			_	14,300	_					-		14,300
		278,546		52,370		3,615		3,388		66		(3,406)		334,579		-		-	_	-		334,579
Institute expenses																						
Employee salaries and benefits		28,576		5,140		2,966		1,366		634		-		38,682		16,362		371		16,733		55,415
Occupancy		4,456		752		568		202		87		-		6,065		4,948		52		5,000		11,065
Travel, receptions and benefits		1,486		380		287		77		77		-		2,307		753		13		766		3,073
Communication		1,184		128		245		93		108		-		1,758		1,015		33		1,048		2,806
OutsidePurchased services		5,721		991		577		113		128		-		7,530		4,641		91		4,732		12,262
Return of sponsor funds		-		-		-		-		-		9,000		9,000		-				-		9,000
Other		1,513		155		3,067		64		79	_		_	4,878		(2,747)	_	18		(2,729)		2,149
		42,936		7,546		7,710		1,915		1,113		9,000		70,220	_	24,972	_	578		25,550		95,770
	\$	321,482	\$	59,916	\$	11,325	\$	5,303	\$	1,179	\$	5,594	\$	404,799	\$	24,972	\$	578	\$	25,550	\$	430,349

## Institute of International Education, Inc. and Affiliates Consolidated Statements of Functional Expenses Year Ended September 30, 2012

	Program Services										Supporting Services											
(in thousands)	Ex Stu	ernational change of dents and scholars	De <sup>e</sup>	eadership velopment lucational Services	Ed Inst	Higher Jucation titutional elopment	St	mergency udent and Scholar ssistance		esearch and lications	Fel	ernational llowships Program		Total Program Services	Manageme and General		Fund Raising		- 11		_	Total
Grantee expenses																						
Grantee stipends and grants	\$	104,830	\$	35,405	\$	446	\$	242	\$	42	\$	4,684	\$	145,649	\$	-	\$	-	\$	-	\$	145,649
Tuition, books and fees		76,433		6,183		398		2,578		-		-		85,592		-		-		-		85,592
Enrichment programs		11,456		3,707		1,319		790		14		-		17,286		-		-		-		17,286
Grantee travel		14,714		2,270		695		485		9		-		18,173		-		-		-		18,173
Grantee health insurance		1,985		5		3		44		-		-		2,037		-		-		-		2,037
Other		6,017		637		1,245		97		8		-		8,004	_					-		8,004
		215,435		48,207		4,106		4,236		73		4,684		276,741				-		-		276,741
Institute expenses																						
Employee salaries and benefits		26,523		4,078		1,743		2,645		562		-		35,551		14,230		551		14,781		50,332
Occupancy		4,184		477		558		438		78		-		5,735		4,720		80		4,800		10,535
Travel, receptions and benefits		1,158		291		217		149		47		-		1,862		597		21		618		2,480
Communication		1,353		140		296		80		81		-		1,950		934		43		977		2,927
OutsidePurchased services		8,926		844		1,112		182		132		-		11,196		3,193		72		3,265		14,461
Return of sponsor funds		-		-		-		-		-		20,000		20,000		-		-		-		20,000
Other		1,559		138		2,008		124		75		-		3,904	_	3,325		29		3,354		7,258
		43,703		5,968		5,934		3,618		975		20,000	_	80,198	_	26,999		796		27,795		107,993
	\$	259,138	\$	54,175	\$	10,040	\$	7,854	\$	1,048	\$	24,684	\$	356,939	\$	26,999	\$	796	\$	27,795	\$	384,734

## Institute of International Education, Inc. and Affiliates Consolidated Statements of Cash Flows Years Ended September 30 2013 and 2012

(in thousands)		2013		2012
Cash flows from operating activities				
Increase (decrease) in net assets	\$	4,771	\$	(19,802)
Adjustments to reconcile incease (decrease) in net assets to net cash				
provided by (used in) operating activities				
Depreciation and amortization		3,681		3,723
Amortization of gain on sale of building		(238)		(238)
Amortization of bond issuance costs		16		16
Amortization of discount on bonds		11		11
Net realized gains on sales of investments		(633)		(2,159)
Net unrealized gains on investments		(7,654)		(7,408)
Change in operating assets and liabilities				
Reimbursable expenditures under contracts in progress		4,209		(17,689)
Contributions receivable, net		2,631		(2,677)
Prepaid expenses and other assets		(820)		(790)
Grants payable		(12,869)		(31,735)
Accounts payable and accrued expenses		10,740		15,555
Sponsored funds received in advance		18,904		28,703
Net cash provided by (used in) operating activities		22,749		(34,490)
Cash flows from investing activities				
Purchase of investments		(8,309)		(4,907)
Proceeds from sale of investments		43,498		60,507
Purchase of fixed assets		(204)		(1,124)
Net cash provided by investing activities		34,985		54,476
Cash flows from financing activities				
Payment of bonds payable		(440)		(420)
Net cash used in financing activities		(440)		(420)
Net increase in cash and cash equivalents		57,294		19,566
Cash and cash equivalents				
Beginning of year		38,090		18,524
End of year	\$	95,384	\$	38,090
Supplemental information				
Cash paid for interest	\$	729	\$	751
	+	•	+	

(in thousands)

## 1. Description of Organization

The consolidated financial statements include the accounts of all Institute of International Education, Inc.'s (the "Institute") affiliates, both domestic and international, including those which are separately incorporated and perform activities in the name of the Institute. All significant intercompany transactions have been eliminated. Accordingly, the accompanying consolidated financial statements include the financial positions, statements of activities, functional expenses and cash flows of the Institute, the Indonesian International Education Foundation ("IIEF") and the International Fellowships Fund, Inc. (the "Fund"), (collectively, "IIE").

#### Institute of International Education, Inc.

The Institute was founded in 1919 and incorporated in 1928 in the State of New York. The Institute develops and administers programs of international educational exchange and technical assistance under negotiated contracts with governments, international organizations, Corporations, foundations, colleges and universities throughout the United States and abroad.

Services to students, teachers, and other professionals from more than 175 countries are provided by the Institute's New York headquarters, domestic and international offices. The Institute also administers educational assistance to universities and foreign countries, sponsors conferences and seminars and provides procurement and educational testing services on behalf of various sponsors.

In addition, through general support, the Institute conducts counseling and information services, issues publications, and conducts conferences, seminars and other special projects which provide assistance to individuals, colleges, universities and other organizations on matters of international education and cultural exchange.

## **Indonesian International Education Foundation**

IIEF was established in May, 1992 and is located in South Jakarta, Indonesia. IIEF has developed expertise in four core areas: Scholarship and Fellowship Management, Capacity Development Initiatives, Services to Education and Testing and Certification.

## International Fellowships Fund, Inc.

In February 2001, the Institute created and incorporated in the State of Delaware the Fund. During fiscal 2001, the Ford Foundation provided the Fund with a grant of \$275.5 million to administer and support the activities of the International Fellowships Program ("IFP"). The grant stipulates that the Ford Foundation funds are to be spent over a ten-year and one-month period.

The Ford Foundation provided \$60 million of additional funding in increments of \$15 million during fiscal years 2006, 2007, 2009 and 2010, completing Ford's funding obligations to the Fund. In 2007, the length of the original grant and all subsequent grants to the Fund from the Ford Foundation were extended through September 30, 2014. Any unspent funds after this period revert to the Ford Foundation. IFP selected its final cohort of grantees in fiscal year 2010. Due to the time required for grantee placement and multi-year grant terms, the Fund anticipates making payments through fiscal year 2014. In fiscal year 2012 and 2013, the Fund returned \$20 million and \$9 million, respectively, of unspent funds to the Ford Foundation. Pursuant to the grant agreement, the Fund may not pledge, mortgage or otherwise encumber, in any way, the cash and investments without prior written consent of the Ford Foundation. The IFP provides educational opportunities for individuals from disadvantaged populations. The Board of Trustees of the Fund is

(in thousands)

comprised of four members of the Institute's Board of Trustees and three appointees of the Ford Foundation. The Fund is controlled by the Institute and exists for the benefit of the Institute.

The Institute, operating in an independent contractor capacity, provides certain administrative services and operating support to the Fund consistent with the objectives, policies and limitations described in the Ford Foundation grant agreement. The Institute provides the Fund with administrative services and office space consistent with the objectives, policies and limitations described in the service and grant agreements.

Pursuant to an executed Secondment Agreement between the Institute and the Fund, IIE provides certain staff to the Fund to provide operational and administrative support services to the Fund, consistent with the overall program objectives.

The amounts paid to the Institute under these agreements totaled \$2,297 and \$2,211 for the years ended September 30, 2013 and 2012, respectively.

#### 2. Summary of Significant Accounting Policies

#### **Basis of Presentation**

The accompanying financial statements have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America ("GAAP"). IIE is required under these principles to report revenues, expenses, gains and losses based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of IIE are classified and reported as follows:

- Unrestricted net assets net assets that are not subject to donor-imposed stipulations and that may be expended for any purpose in performing the primary objectives of IIE. Unrestricted net assets include board-designated net assets which are used to account for all resources over which the Board of Trustees has discretionary control. Revenues are reported as increases in unrestricted net assets unless the related asset is limited by donor-imposed restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or law. Expenses are reported as decreases in unrestricted net assets.
- Temporarily restricted net assets net assets that are subject to donor stipulations that either expire with the passage of time or can be fulfilled and removed by actions of IIE. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is met, temporarily restricted net assets are released to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. In the event IIE is unable to meet their purposes, all remaining funds would be remitted back to the donors, unless subsequently re-designated by the donor.
- Permanently restricted net assets net assets that are subject to donor-imposed stipulations
  that neither expire with the passage of time nor can be fulfilled or otherwise removed by
  actions of IIE. These net assets include funds which have been designated by the donor to be
  held and invested in perpetuity, but permit IIE to use the income and gains for specified and
  unspecified purposes.

(in thousands)

#### **Support and Revenue**

Revenues from sponsored programs are recognized as IIE incurs the related expenditures. Cash received prior to incurring the related expenditures is recorded as sponsored funds received in advance. To the extent that expenditures are made in excess of cash receipts, reimbursable expenditures on contracts in progress are recorded to the level of anticipated funding in a sponsored program.

Contributions are recorded as revenue when IIE has an unconditional right to receive those funds. Contributions are recorded in a net asset classification based upon the existence or absence of donor restrictions. Conditional promises to give are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met.

Contributions receivable at September 30, 2013 and 2012 were \$1,688 and \$4,318, respectively. These balances are due in less than one year and therefore have not been discounted.

#### **Cash Equivalents**

All highly liquid investments having an original maturity of 90 days or less at time of purchase and money market accounts are considered to be cash equivalents and reported at the lower of cost or market value.

#### **Reimbursable Expenditures Under Contracts in Progress**

Reimbursable expenditures under contracts in progress represent receivables in which program expenses exceed cash receipts. These receivables are due from sponsors for expenses incurred for the performance of contractual obligations.

## **Fixed Assets**

Fixed assets are capitalized at cost and depreciated on a straight-line basis over their estimated useful lives. Leasehold improvements are amortized over the shorter of estimated useful lives or the term of the lease. Depreciation and amortization expenses on fixed assets for fiscal years 2013 and 2012 were \$3,697 and \$3,723, respectively.

#### Beneficial Interests in Perpetual Trusts Held by Third Parties

IIE is an income beneficiary of various trusts funds held by others in perpetuity. As a result, IIE has recorded, as an asset, the net present value of the income estimated to be received from these trusts based upon multiplying the fair value of the underlying assets by IIE's ownership percentages.

Changes in fair value of IIE's beneficial interests are recognized as gains or losses in the permanently restricted net asset category. According to the original donors' stipulation, distributions of net income from these trusts are to be made to IIE and are to be spent for specified purposes. During fiscal years 2013 and 2012, distributions from these trusts in the amount of \$139 and \$115, respectively, were recorded as temporarily restricted contributions.

## **Sponsored Funds Received in Advance**

Sponsored funds received in advance represent advance payments in which cash receipts exceed program expenses. These advance payments are received from sponsors for IIE's future expenses for the performance of contractual obligations.

(in thousands)

#### **Retirement Benefits**

Retirement benefits coverage is available for substantially all employees provided through individual contributory annuities with selected financial institutions. IIE's contributions for fiscal years 2013 and 2012 under the provisions of this defined contribution plan were \$2,819 and \$2,768, respectively.

#### **Functional Allocation**

The costs of providing the various programs and other activities have been summarized on a functional basis in the accompanying consolidated statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Costs functionalized as "Grantee expenses" include expenditures such as tuition and grantee maintenance, and costs functionalized as "Institute expenses" include all operational costs (e.g., salaries, occupancy).

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and related disclosures of contingent liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an ongoing basis, the Institute evaluates its estimates, including those described below. The Institute bases its estimates on historical experience and on various other assumptions that the Institute believes are reasonable under the circumstances. Actual results could differ from those estimates.

#### Investments

Marketable debt and equity security investments are classified as trading securities, which are carried at estimated fair value with unrealized gains and losses reflected in results of operations. Estimated fair values are principally based on quoted market prices.

Limited liquidity investments are stated at estimated fair value. Limited liquidity investments are primarily made under agreements to participate in limited partnerships and limited liability Corporations which are generally subject to certain withdrawal restrictions. These investments are valued on the basis of IIE's equity in the net assets. Values for these investments may include financial interest in both nonmarketable and market-traded securities, and may be based on appraisals, market values discounted for concentration of ownership, or other estimates. Because of the inherent uncertainty of valuing these investments, as well as the underlying investments, IIE's estimate of fair value may differ significantly from the values that would have been used had a ready market for the investments existed. The financial statements for these investment interests are audited annually by independent auditing firms. These investments may be illiquid, and thus IIE may not be able to realize the value of such investments in a timely manner.

## **Fixed Assets**

Fixed assets are recorded at cost. Depreciation is provided over the estimated useful lives of the related assets using the straight-line method, ranging from two (2) to thirty (30) years. Such estimates are based upon management's judgments of how long the assets will remain in service. Amortization of leasehold improvements is computed using the straight-line method over the shorter of the remaining lease term or the estimated useful lives of the improvements.

(in thousands)

IIE periodically evaluates the estimated recoverability of its long lived assets, annually or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable or in connection with its annual financial review process.

#### **Indirect Costs**

IIE recovers indirect costs by allocating such costs to specific programs administered by IIE. Indirect costs are those costs incurred by common and joint objectives (or activities) and therefore, cannot be readily assigned to a specific direct cost objective. Indirect costs include general and administrative and facility costs. IIE estimates the allocation of these costs to a specific program or supporting activity, consistent with the guidelines contained in OMB Circular A-122, "Cost Principles for Nonprofit Organizations", that prescribes the cost accounting policies associated with the administration of Federal awards by nonprofit organizations.

#### **Taxes**

The Institute and the Fund are not-for-profit organizations exempt from federal income tax under Section 501(c)(3) of the U.S. Internal Revenue Code. IIEF is a tax exempt organization under Indonesian law. The Fund is designated as a Type 1 supporting organization of the Institute. The Institute is not generally required to pay Corporate income tax in most countries in which it operates by virtue of, inter alia, IIE's not-for-profit status and/or the status of its local affiliate or representative offices. However, the Institute pays payroll and use taxes in the normal course of business where required, and some activities of the Institute may be subject to sales and value added taxes in certain jurisdictions; the Institute pays or maintains appropriate provisions to account for such liabilities.

#### Reclassifications

Some prior year amounts have been reclassified for comparative purposes.

## 3. Financial Instruments

IIE follows guidance with respect to accounting and reporting for the fair value of financial assets and liabilities. This guidance establishes a fair value hierarchy for those instruments measured at fair value that distinguishes between assumptions based on market data (observable inputs) and the Institute's assumptions (unobservable inputs). The hierarchy consists of three levels as noted below:

The following is a description of IIE's valuation methodologies for investments measured at fair value.

- Level 1 Quoted prices are available in active markets for identical investments as of the reporting date, without adjustment. The type of investments in Level 1 includes listed equities held in the name of IIE, and excludes listed equities and other securities held indirectly through commingled funds.
- Level 2 Pricing inputs, including broker quotes, are generally those other than exchange quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies.

(in thousands)

Level 3

Pricing inputs are unobservable for the investment and includes situations where there is little, if any, market activity for the investment. Investments that are included in this category generally include privately held investments and securities held in partnership format.

Assets and liabilities measured at fair value are based on one or more of three valuation techniques. The three techniques are as follows:

## Market Approach

Prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities;

## Cost Approach

Amount that would be required to replace the service capacity of an asset (i.e. replacement cost);

## Income Approach

Techniques to convert future amounts to a single present amount based on market expectations (including present value techniques).

Effective October 1, 2009, IIE adopted the accounting concept under GAAP to utilize the "practical expedient." The practical expedient is an acceptable method under GAAP to determine the fair value of these investments at reported net asset value from the respective general partners (a) that do not have a readily determinable fair value predicated upon a public market and (b) either have the attributes of an investment company or prepare their financial statements consistent with the measurement principles of an investment company under GAAP.

As of September 30, 2012, IIE invested in two fund of fund investment partnerships. The values of these funds are determined by the funds and their respective fund administrators and evaluated by management to substantiate that the values of these investments represent a reasonable approximation of fair value as of September 30, 2012. In 2013, IIE liquidated these investments.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while IIE believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

(in thousands)

The following table summarizes the valuation of IIE's financial instruments measured on a recurring basis by caption and by level within the valuation hierarchy as of September 30:

Level 2

	Level 1 Quoted Prices		Other gnificant oservable	Total
Cash equivalents Equity securities	\$ 146	\$	-	\$ 146
US	43,436		_	43,436
International	8,058		21,637	29,695
Commodities	7,815		, -	7,815
Debt securities				
Commercial paper	-		8	8
Bond funds	 28,105			 28,105
Total investments	\$ 87,560	\$	21,645	\$ 109,205
			2012	
	Level 1 Quoted Prices	Si	Level 2 Other gnificant oservable	Total
Cash equivalents	\$ 47	\$	-	\$ 47
Short-term investment funds	3,753			3,753
Equity securities				
US	30,135		-	30,135
International	6,452		17,997	24,449
Commodities	9,670		-	9,670
Debt securities Government bonds	11.056			11.056
Corporate bonds	11,256 18,342		-	11,256 18,342
Commercial paper	10,542		8	10,342
Bond funds	25,969		-	25,969
Mortgage-backed securities	_0,000			_0,000
Government	_		643	643
Corporate	-		215	215
Limited partnerships	 		11,709	11,709
Total investments	\$ 105,624	\$	30,572	\$ 136,196

All net realized and unrealized gains /losses in the table above are reflected in the Statement of Activities. Net unrealized gains /losses relate to those financial instruments held by IIE at September 30, 2013.

(in thousands)

IIE's assets with a fair value estimate using net asset value per share as a basis at September 30, 2013 and 2012 are as follows:

			Fair V	alue Estimated Using Net Assets Value Per Share										
	air Value tember 30, 2013	er 30, September 30,		Unfunded Commitment		Settlement Terms*	Redemption Frequency*	Redemption Notice Period						
International equity securities	\$ 13,654	\$	10,524	\$	-	Redemptions occur at NAV	Monthly, as of the first business day of the month	6 days						
Limited partnerships	-		5,771		-	Redeemed at the value as of the last business day of every calendar quarter	Daily	65 days						
Limited partnerships	 -	_	5,938		-	balance upon estimated proceeds within 90 days after the end of the year in which notice of redemption was provided, and the balance upon completion of the annual audit for that year	Semi-annually	90 days						
	\$ 13,654	\$	22,233											

Investment return consisted of the following for the years ended September 30:

	2013	2012
Interest and dividends	\$ 2,267	\$ 5,309
Net realized gains	633	2,159
Net unrealized gains	7,653	7,408
	10,553	14,876
Less: Investment management fees	 (263)	(320)
Total investment return	\$ 10,290	\$ 14,556

(in thousands)

## 4. Fixed Assets, Net

Fixed assets as of September 30 consist of the following:

	Estimated Useful	Asset Value					
	Lives		2013		2012		
Building	30 Years	\$	19,092	\$	19,092		
Furniture	7 Years		2,764		2,804		
Equipment	2-4 Years		5,925		6,228		
Software development costs	3–7 Years		17,645		17,451		
Leasehold improvements	3–25 Years		10,491		10,378		
			55,917		55,953		
Less: Accumulated depreciation			(34,245)		(30,804)		
			21,672		25,149		
Less: Unamortized deferred credit			(4,286)		(4,524)		
Total fixed assets, net		\$	17,386	\$	20,625		

In July of 2001, IIE exercised its right of first refusal and repurchased 10 of 12 available floors of its New York headquarters building at 809 United Nations Plaza. The purchase price was \$22,750, and the building is now a condominium. In September of 2001, IIE sold two of the repurchased floors for \$12,000. IIE's basis in the two sold floors was \$4,789 and resulted in a gain on sale of \$7,251. A portion of the deferred credit relating to IIE's sale and leaseback of the building in 1998 was assigned to the two floors sold and is being amortized annually. The remaining balance of the deferred credit has been netted with IIE's fixed assets balance and is being amortized over a 30-year period.

## 5. Bonds Payable, Net

Bonds payable as of September 30 consist of the following:

	2013	2012
Series 2001 bonds Less: Unamortized discount on Series 2001 bonds	\$ 13,275 (206)	\$ 13,715 (217)
Total bonds payable, net	\$ 13,069	\$ 13,498

On November 1, 2001, IIE issued \$17,345 in tax exempt term bonds (the "Series 2001 bonds") through the New York City Industrial Development Agency ("IDA") to provide funds for the acquisition, equipping and improvement of the New York City office (the "Facility").

In connection with the issuance of bonds, IIE incurred costs that are being amortized over the term of the bond (30 years). Total deferred financing costs of \$473, net of accumulated amortization of \$190 and \$174 at September 30, 2013 and 2012, respectively, are included in prepaid expenses and other assets.

(in thousands)

The Facility is owned by IIE and leased by IIE to the IDA and subleased by the IDA back to IIE pursuant to a lease agreement (the "Agreement"). The Series 2001 bonds are payable by the IDA through a third party trustee solely from the lease rentals payable by IIE pursuant to the Agreement, and are not collateralized by any mortgage lien or security interest in IIE's ownership interest in the Facility. The Series 2001 bonds are secured by a security interest in IIE's gross revenues and are callable. In addition, payment of the principal and interest on the Series 2001 bonds when due is insured. The Series 2001 bonds mature in various amounts, ranging from \$280 to \$1,100 per year, through 2031. The nominal interest rates attributable to the Series 2001 bonds range from 4% to 5.25%.

The fair value of IIE's bonds is estimated based on the quoted market prices for the same or similar issuance or based on IIE's current incremental borrowing rates for similar types of borrowing arrangements. The fair market value of the Series 2001 bonds is \$13,296 and \$13,756 at September 30, 2013 and 2012, respectively, and is classified as Level 2, as defined in Note 4.

Principal payments on the Series 2001 bonds for the next five years are due as follows:

Fiscal years	
2014	\$ 465
2015	485
2016	510
2017	535
2018	565
Thereafter	 10,715
Total bonds payable	13,275
Less: Unamortized discounts	(206)
Total bonds payable, net	\$ 13,069

In accordance with the Agreement, IIE must comply with certain administrative requirements.

#### 6. Temporarily Restricted Net Assets

Temporarily restricted net assets are available for the following purposes at September 30:

	2013	2012			
International fellowships International exchange of students and scholars	\$ 11,484 62.067	\$ 20,308 61,988			
international exchange of students and scholars	 02,007	 01,900			
Total temporarily restricted net assets	\$ 73,551	\$ 82,296			

(in thousands)

Temporarily restricted net assets were released from restrictions for the years ended September 30 for the following purposes:

	2013	2012			
International fellowships International exchange of students and scholars	\$ (82) 13,689	\$ 8,250 11,862			
Total net assets released from restrictions	\$ 13,607	\$ 20,112			

## 7. Permanently Restricted Net Assets

Permanently restricted net assets available to support programs at September 30 are as follows:

	2013	2012
Beneficial interests in perpetual trusts held by third parties Endowment funds, investment return restricted to	\$ 3,130	\$ 3,042
international exchange of students and scholars	3,527	3,527
Total permanently restricted net assets	\$ 6,657	\$ 6,569

#### 8. Endowment Net Assets

The Fund adheres to the standard of prudence prescribed by the New York Prudent Management of Institutional Funds Act ("NYPMIFA") and considers the following factors:

- The duration and preservation of the endowment fund;
- The purposes of IIE and the endowment fund;
- · General economic conditions;
- The possible effect of inflation or deflation;
- The expected total return from income and the appreciation of investments;
- · Other resources of IIE;
- Alternatives to expenditure of the endowment fund; and
- The investment policy of IIE.

IIE's endowment consists of invested assets as directed by the Board of Trustees which are classified as permanently restricted net assets and term endowments, which can be included within the temporarily restricted and unrestricted net assets. IIE considers its term endowment to be that portion of temporarily restricted net assets, which are restricted by time and purpose, and its board designated funds.

(in thousands)

The policy governing the investment of IIE's endowment includes two objectives: (1) provide a reasonable and prudent level of currently expendable income in accordance with the spending policy set by the Board of Trustees (currently 4% of the endowment's moving average fair value over the prior 36 months as of September 30<sup>th</sup> of the preceding fiscal year in which distribution is planned, unless specified by a donor); and (2) support IIE and its mission over the long term by maintaining future growth of the endowment. Under this policy, the endowment assets are invested in a manner that is intended to produce a real return, net of inflation and investment management costs, of at least 5%. Actual returns in any given year may have varied from this amount.

To satisfy its long-term rate-of-return objectives, IIE relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). IIE targets a diversified asset allocation to achieve its long-term objective within prudent risk constraints.

In accordance with current New York State law, IIE is required to preserve the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result, so long as there is no explicit donor stipulation to the contrary, the Institute classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) realized and unrealized gains and losses to the permanent endowment when stipulated by the donor gift instrument. The remaining portion of the donor restricted endowment that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by IIE in a manner consistent with the standard of prudence prescribed by law.

For financial reporting purposes, donor-restricted endowment fund appreciation, gains and income exceeding donor restrictions are classified as temporarily restricted net assets until those amounts are appropriated for expenditure by IIE in a manner consistent with the standard of prudence prescribed by law. Upon appropriation, appreciation and earning are reclassified as unrestricted net assets.

For each donor-restricted endowment fund, IIE classified the portion of the fund that is not designated as permanently restricted net assets as temporarily restricted net assets until appropriated for expenditure by IIE. In initially applying the guidance to its donor-restricted endowment funds in existence upon NYPMIFA enactment, IIE determined that there were no accumulated amounts earned on donor restricted endowment funds in excess of appropriation. As a result, no reclassification to temporarily restricted net assets was required.

(in thousands)

At September 30, 2013, the endowment net asset composition by type of fund and purpose consisted of the following:

	Un	restricted	mporarily estricted	manently estricted	Total
Donor restricted funds					
Scholarships and professional development	\$	-	\$ -	\$ 2,162	\$ 2,162
Scholar Rescue Fund		-	28,164	1,365	29,529
Fulbright Legacy Fund		-	4,089	-	4,089
International Fellowships Funds		-	2,567	-	2,567
Other donor restricted funds		-	22,453	-	22,453
Board designated funds					
Fulbright Legacy Fund		7,862	-	-	7,862
Scholar Rescue Fund		3,442	-	-	3,442
Andrew Heiskell Endowment		287		 	 287
Total endowments	\$	11,591	\$ 57,273	\$ 3,527	\$ 72,391

At September 30, 2012, the endowment net asset composition by type of fund and purpose consisted of the following:

	Un	restricted	mporarily estricted	manently estricted		Total
Donor restricted funds						
Scholarships and professional development	\$	-	\$ -	\$ 2,162	\$	2,162
Scholar Rescue Fund		-	24,493	1,365		25,858
Fulbright Legacy Fund		-	3,782	-		3,782
International Fellowships Funds		-	12,346	-		12,346
Other donor restricted funds		-	21,833	-		21,833
Board designated funds						
Fulbright Legacy Fund		7,142	-	-		7,142
Scholar Rescue Fund		3,176	-	-		3,176
Andrew Heiskell Endowment		264		-	_	264
Total endowments	\$	10,582	\$ 62,454	\$ 3,527	\$	76,563

(in thousands)

Changes in endowment net assets for the year ended September 30, 2013 and 2012 consisted of the following:

	Unrest	ricted	mporarily estricted	nanently stricted		Total
Endowment net assets at September 30, 2011	\$ 9	9,326	\$ 89,709	\$ 3,527	\$	102,562
Investment return						
Investment income, net of fees		237	4,003	-		4,240
Realized gains		99	1,723	-		1,822
Unrealized gains	1	,148	2,126	 -		3,274
Total investment gains	1	,484	7,852	-		9,336
Contributions		-	1,180	-		1,180
Return of sponsor funds Appropriation of endowment assets used for		-	(20,000)	-		(20,000)
expenditures		(228)	(16,287)		,	(16,515)
Endowment net assets at September 30, 2012	10	0,582	62,454	3,527		76,563
Investment return						
Investment income, net of fees		136	1,478	-		1,614
Realized gains		131	46	-		177
Unrealized gains		971	3,221	-		4,192
Total investment gains	1	,238	4,745	-		5,983
Contributions		-	1,630	-		1,630
Return of sponsor funds Appropriation of endowment assets used for		-	(9,000)	-		(9,000)
expenditures		(229)	 (2,556)	 -		(2,785)
Endowment net assets at September 30, 2013	\$ 11	1,591	\$ 57,273	\$ 3,527	\$	72,391

## 9. Sponsored Program Revenue

Sponsored program revenue for fiscal years 2013 and 2012 was derived from the following major sponsor categories:

	2013	2012
U.S. government agencies	\$ 239,446	\$ 240,851
Foundations and research organizations	34,674	36,505
Corporations	15,499	15,690
Foreign governments and international organizations	 122,933	 46,455
Total sponsored program revenue	\$ 412,552	\$ 339,501

## 10. Commitments and Contingencies

## **Operating Leases**

Rental expense was \$5,466 and \$5,432 for the years ended September 30, 2013 and 2012, respectively. IIE leases space for certain domestic and overseas offices on a noncancelable,

(in thousands)

long-term basis. These agreements, expiring at various dates through 2018, permit IIE to sublease such space at its option.

Minimum future lease commitments are as follows at September 30, 2013:

Fiscal years	
2014	\$ 3,234
2015	3,058
2016	2,835
2017	2,870
2018	2,924
Thereafter	 7,129
	\$ 22,050

IIE, from time to time, is involved in litigation concerning its business affairs. Management believes that the resolution of all pending litigation will not have a material adverse effect on IIE's consolidated financial condition.

IIE engages in activities which are subject to governmental audit from time to time. The ultimate outcome of such audits could result in amounts due to government agencies, which expenses would be absorbed by IIE. In IIE's opinion, such amounts, if any, would not have a significant effect on the financial condition or changes in net assets of IIE.

## 11. Subsequent Events

IIE has performed an evaluation of subsequent events through January 28, 2014, which is the date the financial statements were issued. IIE has determined that all events or transactions, including estimates, required to be recognized in accordance with generally accepted accounting principles, are included in the financial statements.



## Institute of International Education, Inc. and Affiliates Consolidating Statements of Financial Position September 30, 2013 and 2012

	2013										2012									
							EI	limination	Co	nsolidated								imination	Co	nsolidated
(in thousands)		IIE		IIEF		IFF		Entries	S	tatements		IIE		IIEF		IFF		Entries	St	atements
Assets																				
Cash and cash equivalents Reimbursable expenditures	\$	88,517	\$	1,144	\$	5,723	\$	-	\$	95,384	\$	36,077	\$	1,331	\$	682	\$	-	\$	38,090
under contracts in progress		36,957		2,415		_		_		39,372		41,713		1,601		_		267		43,581
Contributions receivable, net		1,688		-,		_		_		1,688		4,319				_		-		4,319
Investments, at fair value		109,205		_		_		_		109,205		101,987		_		34,209		_		136,196
Prepaid expenses and		,								,		,				,				,
other assets		7,275		169		-		(2,611)		4,833		6,414		117		267		(2,769)		4,029
Fixed assets, net		17,352		34		-		-		17,386		20,600		25		-		-		20,625
Beneficial interest in																				
perpetual trusts held by																				
third parties		3,131				-		-		3,131		3,043								3,043
Total assets	\$	264,125	\$	3,762	\$	5,723	\$	(2,611)	\$	270,999	\$	214,153	\$	3,074	\$	35,158	\$	(2,502)	\$	249,883
Liabilities and Net Assets																				
Payable for investments																				
purchased	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	1	\$	-	\$	1
Grants payable		-		-		3,021		3,106		6,127		-		-		22,803		(3,807)		18,996
Accounts payable and																				
accrued expenses		47,150		2,800		135		(2,611)		47,474		36,071		2,649		8		(1,994)		36,734
Sponsored funds received																				
in advance		82,645		501		-		(12,023)		71,123		56,198		175		-		(4,154)		52,219
Bonds payable, net	_	13,069								13,069		13,498		<u>-</u>						13,498
Total liabilities	_	142,864	_	3,301	_	3,156		(11,528)		137,793	_	105,767	_	2,824		22,812		(9,955)		121,448
Commitments and contingencies																				
Net assets																				
Unrestricted																				
Board designated		11,592		-		-		-		11,592		10,582		-		-		-		10,582
Undesignated, available		40.045												050				(500)		
for general operations	_	40,945	_	461			_		_	41,406	_	29,246	_	250			_	(508)		28,988
Total unrestricted net assets		52,537		461		-		-		52,998		39,828		250		-		(508)		39,570
Temporarily restricted		62,067		-		2,567		8,917		73,551		61,989		-		12,346		7,961		82,296
Permanently restricted		6,657				-		-		6,657		6,569		<u>-</u>				-		6,569
Total net assets		121,261		461		2,567		8,917		133,206		108,386		250		12,346		7,453		128,435
Total liabilities and net assets	\$	264,125	\$	3,762	\$	5,723	\$	(2,611)	\$	270,999	\$	214,153	\$	3,074	\$	35,158	\$	(2,502)	\$	249,883

## Institute of International Education, Inc. and Affiliates Consolidating Statement of Activities Year Ended September 30, 2013

		I	IE		l IIEF	l	IFF		ı	Eliminations		Consolidated				
		Temporarily	Permanently				Temporarily			Temporarily			Temporarily	Permanently		
(in thousands)	Unrestricted	Restricted	Restricted	Total	Unrestricted	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Restricted	Total	
Barrana																
Revenues	A 400 040	•	•	\$ 423.243			\$ -	•	e (40 000)		(40,000)	6 440 550	•	•	140.550	
Sponsored programs	\$ 423,243	*	\$ -	·,-·-	\$ 8,229	\$ -	ъ -	\$ -	\$ (18,920)	\$ - \$	(18,920)	\$ 412,552		\$ - :	\$ 412,552	
Contributions	508	9,117	-	9,625	-	-	-	-			-	508	9,117	-	9,625	
Net assets released from restrictions	13,689	(13,689)				874	(874)		(956)	956		13,607	(13,607)			
Investment return	5,457	4,650	88	10,195	-	874	(874) 95	95	(956)	956	-	5,457	4,745	- 88	10,290	
Publications and Membership fees	730	4,650	00	730	-	-	95	95	-	-		730	4,745	00	730	
Special events	730	-	-	730	-	-	-	-	-	-	-	730	-	-	730	
Contributions	1,067			1,067							_	1.067			1,067	
Direct costs	(164)	-	-	(164)	-	_	-	-	· ·	-	-	(164)	-	-	(164)	
									ļ	<u> </u>			· — -			
Net revenues from special events	903	-	-	903	-	-	-	-	-	-	-	903	-	-	903	
Other revenue	1,235			1,235					(215)		(215)	1,020			1,020	
Total revenues	445,765	78	88	445,931	8,229	874	(779)	95	(20,091)	956	(19,135)	434,777	255	88	435,120	
Expenses																
Program services																
International exchange of																
students and scholars	332,545	-	-	332,545	5,929	-	-	-	(16,992)		(16,992)	321,482	-	-	321,482	
Leadership development																
educational services	59,916	-	-	59,916	-	-	-	-	-		-	59,916	-	-	59,916	
Higher education institutional																
development	11,191	-	-	11,191	1,247	-	-	-	(1,113)		(1,113)	11,325	-	-	11,325	
Emergency student and scholar																
assistance	5,303	-	-	5,303	-	-	-	-	-		-	5,303	-	-	5,303	
Research and publications	1,179	-	-	1,179	-	-	-	-	-		-	1,179	-	-	1,179	
International Fellowships	-	-	-	-	-	(1,635)	-	(1,635)	(1,771)		(1,771)	(3,406)	-	-	(3,406)	
Program																
Return of sponsor funds							9,000	9,000	-		-		9,000		9,000	
Total program services	410,134			410,134	7,176	(1,635)	9,000	7,365	(19,876)		(19,876)	395,799	9,000		404,799	
Supporting services																
Management and general	22,344	-	-	22,344	842	2,509	-	2,509	(723)		(723)	24,972	-	-	24,972	
Fund raising	578	-	-	578	-		-		. ,		` -	578	-	-	578	
Total supporting services	22,922			22,922	842	2,509		2,509	(723)		(723)	25,550	-	-	25,550	
Total expenses	433,056			433,056	8,018	874	9,000	9,874	(20,599)	-	(20,599)	421,349	9,000	-	430,349	
(Decrease) increase in net assets	12,709	78	88	12,875	211		(9,779)	(9,779)	508	956	1,464	13,428	(8,745)	88	4,771	
Net assets																
Beginning of year	39,828	61,989	6,569	108,386	250		12,346	12,346	(508)	7,961	7,453	39,570	82,296	6,569	128,435	
End of year	\$ 52,537	\$ 62,067	\$ 6,657	\$ 121,261	\$ 461	\$ -	\$ 2,567	\$ 2,567	\$ -	\$ 8,917 \$	8,917	\$ 52,998	\$ 73,551	\$ 6,657	133,206	

## Institute of International Education, Inc. and Affiliates Consolidating Statement of Activities Year Ended September 30, 2012

			E		l lief	Ī	IFF	1	ı	Eliminations		1	C	olidated	
	-	Temporarily	Permanently		IICF		Temporarily			Temporarily			Temporarily	Permanently	
(in thousands)	Unrestricted	Restricted	Restricted	Total	Unrestricted	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Restricted	Total
Revenues															
Sponsored programs		\$ -	\$ - :		\$ 8,309	\$ -	\$ -	\$ -	\$ (37,588)	\$ - 9	(37,588)	\$ 339,501		\$ - \$	339,501
Contributions	740	8,220	-	8,960	-	-	-	-	-	-	-	740	8,220	-	8,960
Net assets released from															
restrictions	11,862	(11,862)			-	12,312	(12,312)		(4,062)	4,062	-	20,112	(20,112)		
Investment return	6,417	6,493	248	13,158	-	-	1,398	1,398	-	-	-	6,417	7,891	248	14,556
Publications and Membership fees Special events	400	-		400	-	-		-	-	-	-	400	-		400
Contributions	1,543	-	-	1,543	-	-	-	-	-	-	-	1,543	-	-	1,543
Direct costs	(373)			(373)				-			-	(373)			(373)
Net revenues from special events	1,170	-	-	1,170	-	-	-	-	-	-	-	1,170	-	-	1,170
Other revenue	1,041			1,041	9			-	(705)		(705)	345			345
Total revenues	390,410	2,851	248	393,509	8,318	12,312	(10,914)	1,398	(42,355)	4,062	(38,293)	368,685	(4,001)	248	364,932
Expenses															
Program services International exchange of															
students and scholars	286,006			286,006	6,499				(33,367)		(33,367)	259,138			259,138
Leadership development	200,000			200,000	0,433	-		-	(33,307)		(33,307)	239,130			255,156
educational services	54,175			54,175								54,175			54,175
Higher education institutional	01,110			01,110								01,110			01,170
development	11,561		_	11,561	1,476	_		_	(2,997)	-	(2,997)	10,040			10,040
Emergency student and scholar	,			,	.,				(=,==:)		(=,==:)	,			
assistance	7,854			7,854	-	-		-	-			7,854			7,854
Research and publications	1,048	-	-	1,048	-	-	-	-	-	-	-	1,048	-	-	1,048
International Fellowships															
Program	-	-	-	-	-	9,970	-	9,970	(5,286)	-	(5,286)	4,684	-	-	4,684
Return of sponsor funds				-			20,000	20,000			-		20,000		20,000
Total program services	360,644			360,644	7,975	9,970	20,000	29,970	(41,650)		(41,650)	336,939	20,000		356,939
Supporting services															
Management and general	24,761	-	-	24,761	19	2,342	-	2,342	(123)	-	(123)	26,999	-	-	26,999
Fund raising	796	-	-	796	-	-	-	-	-	-		796	-	-	796
Total supporting services	25,557			25,557	19	2,342		2,342	(123)		(123)	27,795			27,795
Total expenses	386,201			386,201	7,994	12,312	20,000	32,312	(41,773)		(41,773)	364,734	20,000		384,734
(Decrease) increase in net assets	4,209	2,851	248	7,308	324	-	(30,914)	(30,914)	(582)	4,062	3,480	3,951	(24,001)	248	(19,802)
Net assets															
Beginning of year	35,619	59,138	6,321	101,078	(74)	ļ <u></u>	43,260	43,260	74	3,899	3,973	35,619	106,297	6,321	148,237
End of year	\$ 39,828	\$ 61,989	\$ 6,569	\$ 108,386	\$ 250	\$ -	\$ 12,346	\$ 12,346	\$ (508)	\$ 7,961	7,453	\$ 39,570	\$ 82,296	\$ 6,569 \$	128,435